CITY OF BALTIMORE
QUARTERLY TREASURY REPORT

OCTOBER 31, 2022

MAYOR'S OFFICE OF
**RECOVERY
PROGRAMS**
BALTIMORE CITY

CITY OF BALTIMORE

**Brandon M. Scott
Mayor**

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City of Baltimore Quarterly Treasury Report Summary Overview

October 31, 2022

- For the period from March 1, 2021, through September 30, 2022, the City of Baltimore reports $210,907,550.02 in obligations and $42,718,237.98 in expenditures for 29 projects across 24 expenditure categories. A summary of each project is included below.

- Definitions:

  - Adopted Budget: Once City Council and the Mayor adopt the annual budget or supplemental appropriations, the amount is recorded in the City's general ledger as an appropriation for that fiscal year.

  - Obligations: Once the budget has been adopted or supplemental appropriation approved for a given fiscal year, the budget amount for that fiscal year is considered obligated.

  - Expenditures: Transactions that are recorded in the general ledger.

Treasury Project Summary

Project descriptions are included in the section after the table.

Name	Adopted Budget	Total Obligations	Total Expenditures
COVID19 Health Response - Vaccinations	$7,285,000.00	$7,285,000.00	$0.00
COVID19 Health Response - Testing	$5,950,000.00	$5,950,000.00	$0.00
COVID19 Health Response - Contact Tracing	$3,160,000.00	$3,160,000.00	$0.00
COVID19 Health Response - Personal Protective Equipment	$4,982,000.00	$4,982,000.00	$0.00
COVID19 Health Response - Communication and Operational Support	$3,127,608.50	$3,127,608.50	$30.50
Household Food Assistance	$9,147,000.00	$9,147,000.00	$0.00
COVID19 Health Response - Staffing and payroll costs	$20,444,451.00	$20,444,451.00	$1,256,235.57
Broadband and Digital Equity - Phase I	$5,546,835.98	$5,546,835.98	$27,990.24
Baltimore Civic Fund Recovery Assistance	$8,300,000.00	$8,300,000.00	$8,300,000.00
Baltimore Development Corporation Recovery Assistance	$9,020,000.00	$9,020,000.00	$9,020,000.00
Baltimore Office of Promotion and the Arts Recovery Assistance	$500,000.00	$500,000.00	$500,000.00
Family League of Baltimore Recovery Assistance	$2,000,000.00	$2,000,000.00	$2,000,000.00
Reducing Baltimore Violence - Job Training Assistance	$10,450,000.00	$10,450,000.00	$0.00
Reducing Baltimore Violence - Visitation Center Benefits Navigators	$68,310.00	$68,310.00	$0.00
Reducing Baltimore Violence - Improving Community Violence Interventions	$20,142,183.00	$20,142,183.00	$191,115.35
Baltimore City Workforce Development	$15,528,960.72	$15,528,960.72	$929,190.87
ARPA Administration	$6,467,228.00	$2,589,888.60	$2,448,189.65
ARPA Project and Progress Evaluation	$600,000.00	$600,000.00	$20,855.00
Lexington Market	$4,917,957.00	$4,917,957.00	$0.00
Vaccine Incentives for Employees	$10,444,630.80	$10,444,630.80	$10,444,630.80
Baltimore Development Corporation - Technical Assistance	$2,680,000.00	$2,680,000.00	$2,680,000.00
Food Insecurity Funding	$6,267,500.00	$6,267,500.00	$0.00
Visit Baltimore Recovery Assistance	$2,500,000.00	$2,500,000.00	$2,500,000.00
Increasing economic security through guaranteed income pilot program	$3,600,000.00	$3,600,000.00	$2,400,000.00
Improving Baltimores Recreation Infrastructure	$38,808,927.52	$38,808,927.52	$0.00
BPD Fleet Resources	$6,450,000.00	$6,450,000.00	$0.00
Clean Corps - Cleaner and Healthier Baltimore	$5,384,399.80	$5,384,399.80	$0.00
Digital Services Team	$603,328.00	$603,328.00	$0.00
Performance Management System Team	$408,569.10	$408,569.10	$0.00

Project Details

COVID19 Health Response - Vaccinations

Project Identification Number	02H1D1
Adopted Budget	$7,285,000
Project Expenditure Category	1-Public Health
Sub-Category	11-COVID-19 Vaccination
Total Obligations	$7,285,000
Total Expenditures	$0
Q3 2022 Obligations	$300,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccination efforts. The Baltimore City Health Department (BCHD) will create an Immunization Office and a mobile vaccination team to increase vaccination rates among vulnerable and hesitant communities and populations disproportionately affected by COVID-19. BCHD will focus on demographic groups within Baltimore City with disproportionally higher rates of COVID-19 infection hospitalization and/or death, evidence of high levels of transmission, and lower availability of, or access to testing. This includes uninsured/underinsured and traditionally underserved, at-risk populations. The Department's goal is to increase the vaccination rate to 80% of all Baltimore city residents by February 2022. Performance measures include number of vaccine doses given and the number of people and percent of population vaccinated, among other measures.

COVID19 Health Response - Testing

Project Identification Number	02H1D2
Adopted Budget	$5,950,000
Project Expenditure Category	1-Public Health
Sub-Category	12-COVID-19 Testing
Total Obligations	$5,950,000
Total Expenditures	$0
Q3 2022 Obligations	$2,725,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Health Department (BCHD) will also use funding to increase COVID-19 testing. BCHD will provide tens of thousands of at-home laboratory and rapid COVID-19 tests and dedicated testing staff. Performance measures include the number of total tests, the number of mobile clinics, and clients served, among other measures.

COVID19 Health Response - Contact Tracing

Project Identification Number	02H1D3
Adopted Budget	$3,160,000
Project Expenditure Category	1-Public Health
Sub-Category	13-COVID-19 Contact Tracing
Total Obligations	$3,160,000
Total Expenditures	$0
Q3 2022 Obligations	$1,305,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Health Department (BCHD) will fund contact tracing services to prevent and control COVID-19 infection or transmission among populations at higher risk and that are underserved, including racial and ethnic minority groups. Performance measures include percent of contacts and cases reached.

COVID19 Health Response - Personal Protective Equipment

Project Identification Number	02H1D5
Adopted Budget	$4,982,000
Project Expenditure Category	1-Public Health
Sub-Category	15-Personal Protective Equipment
Total Obligations	$4,982,000
Total Expenditures	$0
Q3 2022 Obligations	$2,466,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Health Department (BCHD) will also use funding to purchase, manage, and store personal protective equipment. Performance measures include overall burn rate of PPE supply and loss-damage rate of PPE supply in storage.

COVID19 Health Response - Communication and Operational Support

Project Identification Number	02H1D8
Adopted Budget	$3,127,608.50
Project Expenditure Category	1-Public Health
Sub-Category	17-Other COVID-19 Public Health Expenses including Communications Enforcement Isolation Quarantine
Total Obligations	$3,127,608.50
Total Expenditures	$30.50
Q3 2022 Obligations	$1,109,795
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Health Department (BCHD) will use ARPA funding to provide COVID-19 communication efforts and operational support targeted to Baltimore City residents. Performance measures include the total number of visits to coronavirus.baltimorecity.gov, total engagement by social media platform, and potential reach.

Household Food Assistance

Project Identification Number	02H2D1
Adopted Budget	$9,147,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	21-Household Assistance Food Programs
Total Obligations	$9,147,000
Total Expenditures	$0
Q3 2022 Obligations	$6,098,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Health Department (BCHD) will use ARPA funds to help combat food insecurity. BCHD will provide home delivery boxes and grab-and-go meals which are instrumental in keeping Baltimore seniors, people with disabilities, and vulnerable residents fed during the pandemic while limiting exposure to the virus. BCHD will measure impact by tracking the number of participants who report improved food availability/access and the number of food boxes distributed per month.

COVID19 Health Response - Staffing and payroll costs

Project Identification Number	02H1D9
Adopted Budget	$20,444,451
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub-Category	31-Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers
Total Obligations	$20,444,451
Total Expenditures	$1,256,235.57
Q3 2022 Obligations	$12,241,582
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Baltimore City Health Department (BCHD) will strengthen existing healthcare infrastructure through staffing and payroll costs. The Health Department will provide additional funding for social work and case management staff to provide more individualized attention for the roughly 180 older adults for which the Health Department serves as a guardian. Performance measures include the number of adult guardianship cases, the ratio of clients to case manager, and the number of contacts made per client.

Broadband and Digital Equity - Phase I

Project Identification Number	05H5D16
Adopted Budget	$5,546,835.98
Project Expenditure Category	5-Infrastructure
Sub-Category	519-Broadband Last Mile projects
Total Obligations	$5,546,835.98
Total Expenditures	$27,990.24
Q3 2022 Obligations	$3,770,047.83
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Office of Broadband and Digital Equity will use ARPA funding to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration; Public Wi-Fi Network; Fiber Buildout; and Network Operations. Phase I will extend the City broadband network to 23 recreation centers and establish at least 100 public Wi-Fi access points in ten West Baltimore neighborhoods. The purpose of these investments is to deliver free broadband internet service to a defined set of neighborhoods and communities where existing internet service is unavailable or unaffordable. Broadband performance measures include percent of the city within 14 mile of free public wi-fi percent of the Baltimore's QCT-designated area within 14 mile of free public wi-fi and the number of recreation center fiber build-outs complete among other performance measures.

Baltimore Civic Fund Recovery Assistance

Project Identification Number	06H2D10S843100
Adopted Budget	$8,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	234-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted
Total Obligations	$8,300,000
Total Expenditures	$8,300,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed

Project Description: The Baltimore Civic Fund (BCF) will provide financial support and technical assistance to nonprofit organizations in Baltimore City negatively impacted by the COVID-19 public health emergency. The Baltimore Civic Fund will be tracking the number of nonprofits receiving grant awards among other performance measures.

Baltimore Development Corporation Recovery Assistance

Project Identification Number	06H2D9S818800
Adopted Budget	$9,020,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	229-Loans or Grants to Mitigate Financial Hardship
Total Obligations	$9,020,000
Total Expenditures	$9,020,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Baltimore Development Corporation (BDC) will provide financial assistance to small businesses in Baltimore City negatively impacted by the COVID-19 public health emergency. BDC will track the percent of businesses served that are Black, Indigenous, and People of Color (BIPOC) owned, the average percent increase in revenue, and the number of jobs created.

Baltimore Office of Promotion and the Arts Recovery Assistance

Project Identification Number	06H2D12S378700
Adopted Budget	$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	236-Aid to Other Impacted Industries
Total Obligations	$500,000
Total Expenditures	$500,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed

Project Description: The Baltimore Office of Promotion the Arts (BOPA) will provide financial and technical assistance to individual artists in Baltimore City negatively impacted by the COVID-19 public health emergency. BOPA will be tracking the number of individual artists receiving grant awards.

Family League of Baltimore Recovery Assistance

Project Identification Number	06H3D6S692000
Adopted Budget	$2,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	211-Healthy Childhood Environments Child Care
Total Obligations	$2,000,000
Total Expenditures	$2,000,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed

Project Description: The Family League of Baltimore City (FLBC) will provide financial assistance to providers of child day care services in Baltimore City negatively impacted by the COVID-19 public health emergency. FLBC will track the number and percent of funded centers who operate in Qualified Census Tracts and the number and percent of funded centers that report that the funds helped them remain in business at the 6-month follow-up.

Reducing Baltimore Violence - Job Training Assistance

Project Identification Number	07H2D7
Adopted Budget	$10,450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	2.10-Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
Total Obligations	$10,450,000
Total Expenditures	$0
Q3 2022 Obligations	$7,495,000
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for job training assistance to decrease violence by funding violence prevention efforts, including re-entry services. This impact will be tracked by the number of individuals participating in the program and the number of individuals transitioned into employment upon release.

Reducing Baltimore Violence - Visitation Center Benefits Navigators

Project Identification Number	07H3D14
Adopted Budget	$68,310
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	219-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	$68,310
Total Expenditures	$0
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will provide funding for the Baltimore City Visitation Center which offers supervised visitation and safe exchange services for victims of intimate partner violence and child sexual abuse. This impact will be tracked by the number of non-custodial parent and child interactions supervised.

Reducing Baltimore Violence - Improving Community Violence Interventions

Project Identification Number	07H3D16
Adopted Budget	$20,142,183
Project Expenditure Category	1-Public Health
Sub-Category	111-Community Violence Interventions
Total Obligations	$20,142,183
Total Expenditures	$191,115.35
Q3 2022 Obligations	$12,863,125.25
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) will also fund various efforts including community violence intervention, youth justice, and community healing. MONSE will offer programs and services throughout the city, though some efforts will be targeted to Qualified Census Tracts (QCTs). Performance measures include but are not limited to the number of homicides (all weapons not police involved or self-inflicted), the number of non-fatal shootings, and the number of participants receiving survivor wraparound services.

Baltimore City Workforce Development

Project Identification Number	08H2D7
Adopted Budget	$15,528,960.72
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	2.10-Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
Total Obligations	$15,528,960.72
Total Expenditures	$929,190.87
Q3 2022 Obligations	$11,760,022.87
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Employment Development (MOED) will use ARPA funds to aid those who are unemployed or underemployed, support youth employment, and fund sector-based job training in high-growth industries through four key areas: Hire Up; Train Up; Youthworks; and Small Business Wage Subsidy. The purpose of this funding is to provide direct support to struggling small businesses with wages for impacted workers; summer jobs and needed income to city youth; subsidized employment to adult residents and occupational training that will enable residents to skill up and obtain jobs in high-demand industries in the region. This impact will be measured through the number of small businesses served; the number of workers enrolled in sectoral job training programs; the number of workers completing sectoral job training programs; and the number of people participating in summer youth employment programs, among other measures.

ARPA Administration

Project Identification Number	00H7D1
Adopted Budget	$6,467,228
Project Expenditure Category	7-Administrative
Sub-Category	7.1-Administrative Expenses
Total Obligations	$2,589,888.60
Total Expenditures	$2,448,189.65
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed 50 or more

Project Description: Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to administer ARPA funds on behalf of the City via an application process where city agencies and nonprofits can propose programs and services to aid the city in recovering from the negative health and economic impacts of the COVID-19 public health emergency. The Recovery Office will administer all aspects of ARPA funding and regularly reporting to the federal government and other stakeholders. In addition, ARPA funding will be used to engage Guidehouse, Inc., a consulting firm for project management and compliance regarding the use of ARPA funds.

ARPA Project and Progress Evaluation

Project Identification Number	04H7D2
Adopted Budget	$600,000
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub-Category	3.4-Public Sector Capacity Effective Service Delivery
Total Obligations	$600,000
Total Expenditures	$20,855
Q3 2022 Obligations	$134,506
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Mayor's Office of Recovery Programs will partner with the University of Baltimore and Morgan State University to support program evaluation research and evidence-based decision-making about programs and services created or expanded using ARPA funds. The University partners will provide the Mayor's Office of Recovery Programs with implementation advice and impact evaluation best practices; research; administrative data analysis; and performance management. Deliverables include a final report at the end of funding; monthly reports; data analysis to include in the annual Recovery Plan; and ad hoc reporting and analysis as requested.

Lexington Market

Project Identification Number	11H2D31
Adopted Budget	$4,917,957
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	231-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	$4,917,957
Total Expenditures	$0
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: Funding from ARPA SLFRF will be provided to the Baltimore Public Markets Corporation to fund stall build-out assistance at Lexington Market for small businesses impacted by the COVID-19 public health emergency. Funds provided to Lexington Market will offset these capital increases and allow small businesses largely minority and women-owned to open successfully. The success of this program will be indicated by the percentage of vendors out of the slated 48 who can open their businesses at Lexington Market by August 15, 2022. Other performance measures include the total number of small businesses served increasing minority and women-owned businesses to over 75 of stalls at Lexington Market increasing merchant revenue and creating culinary and retail job opportunities.

Vaccine Incentives for Employees

Project Identification Number	10H1D1
Adopted Budget	$10,444,630.80
Project Expenditure Category	1-Public Health
Sub-Category	11-COVID-19 Vaccination
Total Obligations	$10,444,630.80
Total Expenditures	$10,444,630.80
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed 50 or more

Project Description: Funding from ARPA SLFRF will be used to address the COVID-19 public health emergency through vaccine incentives Vaccine incentives will be provided to Baltimore City employees who have received their vaccines. The goal is to encourage City employees to get vaccinated.

Baltimore Development Corporation - Technical Assistance

Project Identification Number	06H2D30
Adopted Budget	$2,680,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	230-Technical Assistance Counseling or Business Planning
Total Obligations	$2,680,000
Total Expenditures	$2,680,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed

Project Description: The Baltimore Development Corporation (BDC) will match small business grantees with technical assistance providers in Baltimore City negatively impacted by the COVID-19 public health emergency. Categories of technical assistance include: e-commerce/technology, marketing, accounting and legal services, and special initiatives and COVID-19 safety. BDC will track the percent of businesses served that are Black, Indigenous, and People of Color (BIPOC) owned, the average percent increase in revenue, and the number of jobs created.

Food Insecurity Funding

Project Identification Number	XXH2D1
Adopted Budget	$6,267,500
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	21-Household Assistance Food Programs
Total Obligations	$6,267,500
Total Expenditures	$0
Q3 2022 Obligations	$3,965,200
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: Funding will support various programs for residents aimed at reducing food insecurity, including, continuing COVID-19 emergency produce box distribution; increasing Online Supplemental Nutritional Assistance Program SNAP participation to address the inequitable access to home delivered groceries; expanding nutrition incentives at farmer's markets; implementing a Produce Prescription program at MedStar Harbor Hospital; and building the Black Indigenous and People of Color (BIPOC) local food production supply chain to shift away from emergency food and towards improving the local supply food chain.

Visit Baltimore Recovery Assistance

Project Identification Number	06H2D11S419500
Adopted Budget	$2,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	235-Aid to Tourism Travel or Hospitality
Total Obligations	$2,500,000
Total Expenditures	$2,500,000
Q3 2022 Obligations	$0
Q3 2022 Expenditures	$0
Completion Status	Completed

Project Description: The Mayor's Office of Recovery Programs has awarded ARPA funding in the amount of $2,500,000 to Visit Baltimore, Inc. to provide financial assistance to accommodations providers in Baltimore City negatively impacted by the COV1D-19 public health emergency.

Increasing economic security through guaranteed income pilot program

Project Identification Number	11incomeH2D3
Adopted Budget	$3,600,000
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	2.3-Household Assistance Cash Transfers
Total Obligations	$3,600,000
Total Expenditures	$2,400,000
Q3 2022 Obligations	$1,200,000
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The launch of a two-year guaranteed income pilot program to increase economic security among low-income residents and families; those most affected by COVID-19 economic impacts. This program will provide 200 young parents between 18-and 24 years old with an unconditional cash payment of $1,000 per month over the course of 24 months. When families have a baseline income, they are more equipped to handle material barriers reduce nutritional insecurity, pay for childcare, cover unexpected medical bills, and seek and retain employment.

Improving Baltimore's Recreation Infrastructure

Project Identification Number	13H2D22
Adopted Budget	$38,808,927.52
Project Expenditure Category	2-Negative Economic Impacts
Sub-Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	$38,808,927.52
Total Expenditures	$0
Q3 2022 Obligations	$38,758,323.69
Q3 2022 Expenditures	$0
Completion Status	Not Started

Project Description: The Baltimore City Department of Recreation and Parks (BCRP) will invest capital funding in the improvement of parks, recreation centers, pools, and associated recreational spaces to meet the intensified demand since the COVID-19 epidemic. These improvements will enhance overall user experience, reduce operating costs, ensure compliance with all health and safety codes, increase environmental sustainability, and allow opportunities for enhanced programming.

BPD Fleet Resources

Project Identification Number	16H6D1
Adopted Budget	$6,450,000
Project Expenditure Category	6-Revenue Replacement
Sub-Category	61-Provision of Government Services
Total Obligations	$6,450,000
Total Expenditures	$0
Q3 2022 Obligations	$6,450,000
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Department of General Services will be investing in fleet resources to help the Baltimore Police Department scale violence prevention efforts. The purchase of new vehicles will also help mitigate risk of COVID outbreaks among officers and help continue divesting from costly rentals and leases.

Clean Corps - Cleaner and Healthier Baltimore

Project Identification Number	17H6D1
Adopted Budget	$5,384,399.80
Project Expenditure Category	6-Revenue Replacement
Sub-Category	61-Provision of Government Services
Total Obligations	$5,384,399.80
Total Expenditures	$0
Q3 2022 Obligations	$5,384,399.80
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: Due to budget reductions over the years and COVID-19 impacts on Department of Public Works (DPW) staff and the increased number of people staying home, Baltimore has struggled to maintain clean alleys, empty public corner trash cans, and maintain an increasing number of vacant lots. This project will create the Clean Corps to help DPW build capacity to work with community-based organizations (CBOs) and citywide nonprofit groups (CNOs) to reduce the number of overflowing public trash cans dirty alleys/streets and unmaintained vacant lots.

Digital Services Team

Project Identification Number	30H6D1
Adopted Budget	$603,328
Project Expenditure Category	6-Revenue Replacement
Sub-Category	61-Provision of Government Services
Total Obligations	$603,328
Total Expenditures	$0
Q3 2022 Obligations	$603,328
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: The Digital Services Team of civic technologists will design and deliver inclusive accessible equitable and trauma-informed digital services that drive value to the residents of Baltimore City. The team will ensure that benefits and services particularly during COVID-19 are inclusive accessible reliable and secure. The team improve access to city services by collaborating with community members and frontline staff particularly to counter the digital divide and concurrently move more services online.

Performance Management System Team

Project Identification Number	15H6D1
Adopted Budget	$408,569.10
Project Expenditure Category	6-Revenue Replacement
Sub-Category	61-Provision of Government Services
Total Obligations	$408,569.10
Total Expenditures	$0
Q3 2022 Obligations	$408,569.10
Q3 2022 Expenditures	$0
Completion Status	Completed less than 50

Project Description: This project is a three-year initiative to build out a Citywide Performance Management and community satisfaction surveying system. This structure will provide a standardized agency-by-agency tool to plan performance priorities set targets monitor service delivery and review performance-based indicators linked to an overall citywide performance management framework.